

Workplan Delivered in Fiscal Year 2021 (May 2020 to April 2021)

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
Total Workplan									7	10	945	576	1538
Outreach and Regional Activities									7	10	169	22	208
BSR	Analyze Regulatory and response to the COVID 19 crisis	METAC Webinar	Knowledge sharing	Knowledge sharing	Knowledge sharing	New	23-Jun-20	23-Jun-20	0	0	2	0	2
BSR	Analyze Regulatory and response to the COVID 19 crisis	METAC Webinar	Knowledge sharing	Knowledge sharing	Knowledge sharing	New	24-Jun-20	24-Jun-20	0	0	2	0	2
BSR	Develop/strengthen banking regulations and prudential norms	METAC Webinar	Knowledge sharing	Knowledge sharing	Knowledge sharing	New	30-Jun-20	30-Jun-20	0	0	2	0	2
BSR	Regulatory response to the COVID 19 crisis	AMF Virtual meeting	Outreach	Outreach	Outreach	New	30-Jun-20	30-Jun-20	0	0	2	0	2
BSR	Implementation of Basel II and III (and Islamic banking) standards	Hands-on regional workshop on regulation and supervision of Islamic Institutions offering Financial Services (IIFS)	Supervisors have the competencies to implement Basel II/III, and Islamic Financial Services Board (IFSB) for IIFS, and to monitor compliance	Training is completed	Training material	Cancelled			0	9	13	9	31
BSR	Implementation of risk-based supervision (RBS)	Hands-on regional workshop on RBS	Supervisors have sufficient capacity to effectively implement RBS and other supervisory processes	Training is completed	Training material	Completed	18-Jan-21	21-Jan-21	0	0	12	16	28
BSR	Building gender-balanced leadership	Training to address barriers in building gender-balanced leadership	Participants Identify unconscious bias, and bolster understanding and propose solutions to address them	Training is completed	Workshop material	New	8-Mar-21	8-Mar-21	0	0	3	0	3
PFM	Improved PFM laws and effective institutions	Chapter on budget management with Jordan case study as input to regional paper on effectiveness on social expenditure	The capacity of MoF to plan, implement and sustain PFM reforms is enhanced	Chapter published in UNESCWA report	Chapter in analytical report	New	1-May-20	30-Apr-21	0	0	13	0	13

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Initiate peer support on macro fiscal planning related to COVID-19	Series of three Webinars on macro-economic planning for METAC countries and survey of MFUs	A more credible medium-term macro-fiscal framework that supports budget preparation	Three consecutive Webinars with a steady rate of participation at country level	Workshop material	New	27-May-20	24-Jun-20	0	0	16	0	16
PFM	Improved PFM laws and effective institutions	Workshop on the release of the Open Budget Initiative survey	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	FY21: A brief discusses challenges, lessons learnt, and medium-term objectives for bi-annual International Budget Partnership (IBP) regional event	Workshop material	New	22-Jun-20	10-Jul-20	0	0	25	0	25
PFM	Improved PFM laws and effective institutions	Young Economists Program	Knowledge sharing	Knowledge sharing	Knowledge sharing	New	10-Oct-20	24-Oct-20	1	0	1	0	2
PFM	Strengthen identification, monitoring, and management of fiscal risks	Regional paper of MCD on state-owned enterprises in MENA	Central fiscal oversight and analysis of public corporation risks are strengthened	Paper published ahead of Spring Meetings 2021	Chapter in analytical report	New	27-Nov-20	30-Apr-21	0	0	8	0	8
PFM	Improved PFM laws and effective institutions	Conduct a regional PFM reform and PEFA training at CEF; follow-up from September 2019	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Capacities for PFM and PEFA are strengthened	Workshop material	Completed	1-Mar-21	4-Mar-21	0	0	12	6	18
PFM	Improved public financial management framework for more effective fiscal governance and reduced vulnerabilities to corruption	Participation to an FAD paper and preparation of a workshop on fiscal governance	Strategic and /or operational action plan to address public financial management institutional vulnerabilities and strengthen fiscal governance	Capacities to address public financial management institutional vulnerabilities and strengthen fiscal governance are strengthened	Workshop material	New	12-Apr-21	16-Apr-21	0	0	10	0	10
PFM	Comprehensive, credible, and policy-based budget preparation	Regional Course: PFM Methods and Budgeting Tools	A more comprehensive and unified annual budget is published	Regional dissemination on approaches to medium-term budgeting and forward costing	Workshop material	Cancelled			0	0	11	11	22

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
REV	Strengthened revenue administration management and governance arrangements	Revenue administrations responses and business continuity actions related to covid19 (METAC revenue advisor participation in FAD led event)	Corporate priorities are better managed through effective risk management	Knowledge is acquired on responses and business continuity actions related to covid19	Workshop material	Completed	22-Jun-20	23-Jun-20	0	0	7	0	7
REV	Strengthened revenue administration management and governance arrangements	Regional workshop on Customs modernization strategies for improved revenue mobilization	A reform strategy and a strategic management framework are adopted and institutionalized	Knowledge is acquired on customs modernization strategies	Workshop material	Completed	28-Oct-20	28-Oct-20	0	10	10	0	20
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on CPI Business Continuity (Remote Training)	Staff capacity increased through training	CPI staff trained on best practices to ensure continuity in dissemination of CPI during the COVID-19 pandemic	Webinar material	New	20-May-20	20-May-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on PPI/XMPI Business Continuity (Remote Training)	Staff capacity increased through training	PPI compilers trained on how to treat increased numbers of missing prices in sampled establishments, the temporary closure of establishments, and restrictions on movement for continuous compilation of PPI	Webinar material	New	15-Jun-20	15-Jun-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on CPI Business Continuity (Remote Training)	Staff capacity increased through training	CPI staff trained on best practices to ensure continuity in dissemination of CPI during the COVID-19 pandemic	Webinar material	New	22-Jun-20	22-Jun-20	0	0	3	0	3

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on treatment of COVID-19 related policies in the national accounts (Remote Training)	Staff capacity increased through training	National accounts compilers trained on how to reflect government initiatives related to the COVID-19 pandemic in the national accounts.	Webinar material	New	29-Jun-20	29-Jun-20	0	0	5	0	5
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on national accounts business continuity	Staff capacity increased through training	National accounts compilers trained on how to treat missing data, the temporary closure of establishments, and restrictions on movement for continuous compilation of national accounts	Webinar material	New	6-Jul-20	6-Jul-20	0	0	5	0	5
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on CPI Business Continuity (Remote Training)	Staff capacity increased through training	CPI staff trained on best practices to ensure continuity in dissemination of CPI during the COVID-19 pandemic	Webinar material	New	13-Jul-20	13-Jul-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on Monthly GDP	Staff capacity increased through training	National accounts compilers receive training on sources and methods to compile monthly GDP estimates.	Webinar material	New	20-Jul-20	20-Jul-20	0	0	3	0	3

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	METAC Webinar on RPPi	Staff capacity increased through training	Price compilers made aware of methods to compile RPPi	Webinar material	New	8-Sep-20	8-Sep-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Participation in the 7th Meeting of the Arab Statistics Initiative (Arabstat)	Regionally harmonized statistics	A regional workshop is conducted in 2020 to identify areas to make prices and national accounts statistics more regionally consistent.	TA Note	New	11-Nov-20	12-Nov-20	0	0	5	0	5
STA	Strengthen compilation and dissemination of external sector statistics for decision making according to the relevant internationally accepted statistical standard	Regional workshop on balance of payments	Staff capacity increased through training	Staff attend METAC regional workshop	Workshop material	Completed	16-Nov-20	19-Nov-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of data on government finance statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional Webinar on Government Finance Statistics and Public Sector Debt Statistics	Webinar material	Participation of regional representativeness in a regional meeting on Government Finance Statistics.	Webinar material	New	15-Dec-20	15-Dec-20	0	0	8	0	8

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
OTH	N/A	Speaker at the Arab Tax Forum on tax policy approaches to face the challenges of COVID-19	N/A	N/A	N/A	New	26-Jun-20	26-Jun-20	2	0	0	0	2
OTH	N/A	Participation in Euro-Mediterranean Economists Association's webinar on fragile states post COVID-19 stabilization policies	N/A	N/A	N/A	New	25-Mar-21	25-Mar-21	2	0	0	0	2
OTH	N/A	Participation in Hamad Ben Khalifa University's (Qatar) Event on tax behavior and taxpayers' rights	N/A	N/A	N/A	New	30-Mar-21	30-Mar-21	2	0	0	0	2
Afghanistan									0	0	75	39	114
BSR	Developing banking regulations and prudential norms	Supervision of Corporate Governance (including related parties)	Regulations require banks to have robust governance policies and processes covering, among others, effective board and senior management oversight and sound control environment	Corporate governance (including related parties) supervisory approach is effective	TA report	Cancelled			0	0	11	9	20
PFM	Strengthened identification, monitoring, and management of fiscal risks	Follow-on support PPP and fiscal risk: strengthened fiscal risk section in annual Fiscal Strategy Paper	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Fiscal risk section related to PPPs/SOEs included in the Fiscal Strategy Paper is enhanced with quantitative analysis.	TA Report	Completed	18-Nov-20	14-Dec-20	0	0	15	9	24
PFM	Strengthened identification, monitoring, and management of fiscal risks	Follow-on support PPP and fiscal risk: applying SOE health check tool to two SOEs	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	An assessment of SOE fiscal risks is available for selected large entities	Workshop material	Cancelled			0	0	10	9	19

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Strengthened identification, monitoring, and management of fiscal risks	Remote FAD-METAC Mission on contingent liabilities and organic budget law revision	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	MoF reports discuss risks stemming from public-private partnerships (PPPs) and state-owned enterprises (SOCs)	TA report	Completed	22-Jun-20	30-Jul-20	0	0	18	0	18
REV	Strengthened core tax administration functions	Advise on VAT audit and verification	Audit and other verification programs more effectively ensure accuracy of reporting	VAT audit and verification procedures are developed	TA report	Cancelled			0	0	5	10	15
REV	Strengthened revenue administration management and governance arrangements	Follow-up on VAT implementation	New/modernized tax implemented on scheduled date	VAT is implemented	TA report	Completed	25-Jan-21	8-Feb-21	0	0	12	10	22
REV	Strengthened revenue administration management and governance arrangements	Improving compliance risk management implementation in customs administration	Corporate priorities are better managed through effective risk management	A work plan is developed for further implementation of compliance risk management	TA report	Completed	5-Aug-20	19-Aug-20	0	0	10	8	18
REV	Strengthened revenue administration management and governance arrangements	Identifying issues with VAT implementation and advise on mitigation actions in the Revenue Department	Effective implementation of a new tax or modernized legislation	Mitigation actions for the issues identified are taken	TA report	New	7-Feb-21	7-Mar-21	0	0	5	12	17
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Backcasting the national accounts	Longer time series have been compiled and made available	Back cast national accounts based on benchmark 2016 estimates to 2011 or earlier	TA report	Cancelled			0	0	10	0	10

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Development of a quarterly national accounts compilation system	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Regular quarterly GDP estimates by activity at current and constant prices	TA report	Completed	11-Oct-20	19-Nov-20	0	0	15	0	15
Algeria									0	0	76	70	146
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on supervisory review and evaluation process (SREP)	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Develop off site SREP scoring assessment and methodology	TA report	Completed	3-May-20	10-May-20	0	0	8	8	16
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on LCR/NSFR	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Draft LCR/NSFR regulations	NSFR regulation	Completed	7-Jun-20	14-Jun-20	0	0	6	8	14
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on risk assessment methodology	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Off-site risk assessment and scoring methodology	BTO (with deliverables)	Completed	3-Oct-20	10-Oct-20	0	0	15	11	26
PFM	Comprehensive, credible, and policy-based budget preparation	Support to implement the provisions of the new organic budget law related to program-based budgeting	Information on resources and performance by program is included in budget documentation	FY21: A roadmap to implement program budgeting is available	TA report	Completed	16-Nov-20	26-Nov-20	0	0	15	11	26
PFM	Strengthened identification, monitoring, and management of fiscal risks	Support to implement the provisions of the new organic budget law related to disclosure of fiscal risks	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	FY21: The FRS (or a section of the budget documentation) is available and discusses key fiscal risks	TA report	Completed	16-Nov-20	26-Nov-20	0	0	15	11	26

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Comprehensive, credible, and policy-based budget preparation	Development of institutional arrangements and capacity better align the public investment management process with the budget process	Planning and budgeting for public investments is more credible	Capacities for screening and selection of projects are strengthened	Workshop material	New	28-Jan-21	28-Jan-21	0	0	2	1	3
PFM	Comprehensive, credible, and policy-based budget preparation	Support to implement the provisions of the new organic budget law related to program-based budgeting	Information on resources and performance by program is included in budget documentation	A draft manual for budget execution in program mode is available	TA report	New	8-Feb-21	26-Feb-21	0	0	10	10	20
REV	Strengthened core tax administration functions	Follow-up on tax arrears management	A larger proportion of taxpayers meet their payment obligations as required by law	Performance standards are set and monitored to measure implementation of the debt collection	TA report	Completed	4-Jan-21	28-Jan-21	0	0	5	10	15
Djibouti									0	0	20	26	46
BSR	Implementation of risk-based supervision (RBS)	CD on risk-based supervision	Supervisors have sufficient infrastructure/systems in place to improve credit risk monitoring and strengthen BSR processes	Building block of RBS are developed/ updated	TA report	Completed	13-Mar-21	20-Mar-21	0	0	10	16	26
PFM	Improved asset and liability management	Follow-up on TSA and cash management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account (TSA)	Agreements with commercial banks on how to operate the TSA are drafted	TA report	Cancelled							
PFM	Comprehensive, credible, and policy-based budget preparation	Development of institutional arrangements and capacity to improve revenue forecasting	A more credible medium-term macro-fiscal framework that supports budget preparation	An updated methodology to improve revenue forecasting is available	TA report	Cancelled			0	0	5	15	20

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Back casting the national accounts	Longer time series have been compiled and made available	Revise the 2002-2012 GDP time series 2002-2012 with a base year of 2013.	TA report	Completed	14-Feb-21	25-Feb-21	0	0	10	10	20
Egypt									0	0	96	71	167
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on Pillar 3	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Pillar 3 framework is developed	BTO (with deliverables)	Completed	11-Oct-20	15-Jan-21	0	0	11	8	19
BSR	Implementation of Basel II and III (and Islamic banking) standards	Training (workshop format) credit risk & counterparty credit risk	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Training is completed	BTO (with deliverables)	Completed	25-Oct-20	11-Feb-21	0	0	11	8	19
BSR	Developing banking regulations and prudential norms	Update of Large Exposures framework	Supervisors and regulations require banks to apply risk management.	Banking risks and activities are reviewed and appropriate recommendations for risk identification, measurement and mitigation are provided	BTO and updated regulation	New	2-Mar-21	16-Mar-21	0	0	9	8	17
PFM	Strengthened identification, monitoring, and management of fiscal risks	Update of the Fiscal Risk Statement to account for the covid19 crisis	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	FY21: an updated FRS accounting for the COVID crisis is available	TA report	Completed	26-Oct-20	6-Nov-20	0	0	15	8	23
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of capacity to assess fiscal costs and risks from PPPs	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	The fiscal risk statement presenting key fiscal costs and risks arising from PPPs is improved	Workshop material	Completed	7-Dec-20	19-Feb-21	0	0	10	7	17

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of capacity to assess fiscal costs and risks from PPPs (2/2)	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	The fiscal risk statement presenting key fiscal costs and risks arising from PPPs is improved	Report	New	4-Apr-21	16-Apr-21	0	0	5	3	8
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	Key fiscal risks arising from public corporations and related mitigations actions identified	Workshop material	Cancelled			0	0	4	9	13
REV	Strengthened core tax administration functions	Advise on improving the performance in respect of disputed tax debt	A larger proportion of taxpayers meet their payment obligations as required by law	Disputed debt is analyzed and necessary actions resulting in the reduction of disputed debt are determined.	TA report	Completed	6-Sep-20	3-Oct-20	0	0	10	10	20
REV	Strengthen revenue administration management and governance arrangements	Advice on the usage of the Management Information System (MIS) for better evaluation and regular reporting of operational performance	Support functions enable more effective delivery of strategy and reforms	The MIS provides for regular evaluation and reporting of operational performance	TA report	Cancelled			0	0	5	15	20
REV	Strengthened revenue administration management and governance arrangements	Follow-up on development of compliance risk management function	Corporate priorities are better managed through effective risk management	Dedicated compliance risk management unit and its governance arrangements are in place	TA report	Cancelled			0	0	5	19	24
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of financial accumulation accounts and balance sheets	A new data set has been compiled and disseminated	Develop estimates of revaluations and other changes in assets (especially non-financial assets).	TA report	Completed	14-Mar-21	25-Mar-21	0	0	15	10	25

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Measurement of the non-observed economy	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Methodology to estimate non-observed economy using LFS is consistent between the ANA and the SUT	TA report	Completed	4-Apr-21	8-Apr-21	0	0	10	9	19
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of financial accumulation accounts and balance sheets	A new data set has been compiled and disseminated	Review and analyze data sources and identify data gaps, especially for the households' sector and non-financial corporations' sector.	TA report	Cancelled			0	0	3	15	18
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Improvement of PPI for manufacturing	Data are compiled and disseminated using appropriate statistical techniques	Transactions are specified to indicate key price determining characteristics e.g. type of buyer (retailer, wholesaler, government), market destination (export / domestic), information re product variety	TA report	Cancelled			0	0	3	15	18
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of supply, use, and input-output tables	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Compilation of financial accounts for all sectors	TA report	Cancelled			0	0	10	0	10
Iraq									0	0	66	37	103
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on prudential framework for islamic banks	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Regulation is IFSB aligned	Islamic banks CA regulation	Completed	4-Jun-20	11-Jun-20	0	0	6	8	14

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	fiscal reporting classification	A more comprehensive legal framework covering all stages of the public financial management cycle is enacted	Gaps with the new budget classification are further reduced	Fiscal reporting classification applied to 2021 Budget	TA report	Cancelled			0	8	13	10	31
PFM	Operationalizing the guarantee registry	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Guarantee registry populated	Guarantees registry is fully populated by end of 2020	Workshop material	Completed	7-Dec-20	15-Jan-21	0	0	17	9	26
REV	Strengthened revenue administration management and governance arrangements	Follow-up on the management arrangements and implementation of new IT system to support tax administration main business processes	Support functions enable more effective delivery of strategy and reforms	Monitoring and reporting arrangements on implementation progress of new IT tax system are developed	TA report	Completed	10-Jan-21	31-Jan-21	0	0	12	10	22
REV	Improved customs administration functions	Advise on the development and effective application of procedures based on international standards for valuation, origin and the tariff classification of goods	Customs control during the clearance process more effectively ensures accuracy of declarations	A work program for implementation of improved procedures based on international standards for valuation, origin and the tariff classification of goods is in place	TA report	Completed	17-Jan-21	4-Feb-21	0	0	13	10	23
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Development of a supply and use tables compilation system	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Review, assessment, and organization of data sources for future compilation of supply and use tables	TA report	Completed	25-Oct-20	20-Dec-20	0	0	15	0	15

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of the PPI	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	A proper Jevons index is introduced; CPI compilation system integrates available monthly data for rents; CPI weights are consistent in aggregation government expenditures; disappearing products / establishments are properly eliminated from index; precise product information is collected for quality	TA report	Completed	19-Jul-20	30-Jul-20	0	0	3	0	3
Jordan									0	0	81	55	136
PFM	Improve coverage and quality of fiscal reporting	Ensure vertical consistency and stock-flow consistency in fiscal reporting on trust accounts	Comprehensiveness and quality of fiscal reports is enhanced	MoF concept for institutionalized fiscal reporting on trust accounts (state budget entities; extrabudgetary entities), ensuring quality checks and vertical and time consistency	TA report	Completed	28-Sep-20	18-Nov-20	0	0	16	15	31
PFM	Comprehensive, credible, and policy-based budget preparation	Joint METAC-FAD remote support: setting up of a new macro fiscal unit	A more credible medium-term macro-fiscal framework that supports budget preparation	A concept for the macro fiscal function and the structuring of a new unit endorsed by MoF	Workshop material	Cancelled			0	0	10	10	20
PFM	Comprehensive, credible, and policy-based budget preparation	Developing a Medium-Term Fiscal Framework (MTFF)	A more credible medium-term macro-fiscal framework that supports budget preparation	A MTFF is presented with the annual budget	Workshop material	Cancelled			0	0	12	14	26
REV	Improved customs administration functions	Advise on the effective application of procedures based on international standards for valuation of goods	Customs control during the clearance process more effectively ensures accuracy of declarations	Procedures for valuation of goods are improved based on international standards	TA report	Completed	8-Aug-20	20-Aug-20	0	0	13	10	23

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
REV	Strengthen revenue administration management and governance arrangements	Follow-up on the development of an independent and effective tax dispute resolution process	More independent, accessible, effective, and timely dispute resolution mechanism adopted	Newly established divisions for objections and disputes analysis are fully operational	TA report	Completed	15-Sep-20	6-Oct-20	0	0	12	10	22
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Develop a compliance improvement plan for LTO and for free professionals' sector	Corporate priorities are better managed through effective risk management	compliance improvement plans for large taxpayers and for free professionals are in place	TA report	New	2-Dec-20	16-Dec-20	0	0	12	10	22
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Follow-up on the development of a compliance improvement plan for LTO and for free professionals' sector	Corporate priorities are better managed through effective risk management	compliance improvement plans for large taxpayers and for free professionals are in place	TA report	New	14-Mar-21	8-Apr-21	0	0	13	10	23
REV	Strengthened core tax administration functions	Design and implementation of a tax audit quality assurance process	Audit and other verification programs more effectively ensure accuracy of reporting	An audit Quality Assurance Program is developed	TA report	Cancelled							
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Develop compilation system for annual national accounts	Data are compiled and disseminated using appropriate statistical techniques	Develop annual national accounts based on supply-use framework	TA report	Completed	28-Feb-21	11-Mar-21	0	0	15	0	15
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Develop compilation system for annual national accounts	Source data are adequate for the compilation of macroeconomic statistics	Organize source data files to increase accessibility and interpretability	TA report	Cancelled			0	0	15	0	15
Lebanon									0	0	70	46	116

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of institutional arrangements and capacity to identify and monitor fiscal costs and risks from PPPs	Central fiscal oversight and analysis of public corporation risks are strengthened	A roadmap for developing institutional arrangements and capacities related to fiscal management of PPPs is available	Workshop material	Completed	29-Jun-20	1-Jul-20	0	0	7	5	12
PFM	Comprehensive, credible, and policy-based budget preparation	Training Course at Institute of Finance: Medium-Term Budget Planning	A more credible medium-term budget framework is integrated with the annual budget process	An analysis of the country's budget planning and requirements for medium-term budgeting is available	Workshop material	Completed	27-Jul-20	29-Jul-20	0	0	8	6	14
PFM	Improved PFM laws and effective institutions	Joint work with the United Nations participates in the economic analysis and indicators to monitor crisis development in Lebanon	The capacity of MoF to plan, implement and sustain PFM reforms is enhanced	Input provided on the economic analysis and indicators	Workshop material	New	11-Jan-21	30-Apr-21	0	0	4	0	4
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	Capacities to better identify fiscal risks from public corporations are strengthened	Workshop material	Completed	15-Mar-21	21-Mar-21	0	0	10	5	15
PFM	Comprehensive, credible, and policy-based budget preparation	Finalizing the Ministerial gender budget statement of the Ministry of Agriculture	A more comprehensive and unified annual budget is published	Gender budget statement of one pilot ministry is included in the 2022 budget documentation	Workshop material	Cancelled			0	0	8	3	11
PFM	Comprehensive, credible, and policy-based budget preparation	Development of institutional arrangements and capacity better align the public investment management process with the budget process	Planning and budgeting for public investments is more credible	The budget process is updated and accounts for project screening and selection requirements	TA report	Cancelled			0	0	16	15	31

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Strengthened identification, monitoring, and management of fiscal risks	Support the design of a framework for guarantees and on-lending loans	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	A draft framework for guarantees and on-lending loans is available	TA report	Cancelled			0	0	16	15	31
REV	Strengthened core tax administration functions	Follow-up on the development of a strategy for debt reduction and debt prevention	A larger proportion of taxpayers meet their payment obligations as required by law	A strategy for debt collection and debt prevention is developed; Performance standards are set and monitored to measure implementation of debt collection	TA report	Completed	7-Apr-21	28-Apr-21	0	0	10	10	20
REV	Strengthen revenue administration management and governance arrangements	Follow-up on how to identify, assess and prioritize compliance risks	Corporate priorities are better managed through effective risk management	A compliance risk register is completed	TA report	Completed	18-Apr-21	30-Apr-21	0	0	10	10	20
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of a Producer Price Index (PPI)	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Organize VAT data for the development of PPI weights	TA report	Completed	1-Jun-20	12-Jun-20	0	0	3	0	3
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Incorporation of new quarterly banking data	Data are compiled and disseminated using appropriate statistical techniques	New quarterly banking data is used in the compilation of national accounts for 2019	TA note	New	6-Aug-20	7-Aug-20	0	0	3	0	3

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of sector accounts	Data are compiled and disseminated using appropriate statistical techniques	Analyze data sources and results for compilation of quarterly GDP by expenditure	TA report	Completed	19-Apr-21	30-Apr-21	0	0	15	10	25
Libya									0	0	15	12	27
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on prudential framework for Islamic banks	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Equity investment & operational risk management regulations are updated and IFSB aligned	Equity investment & operational risk management regulations	Completed	14-Jun-20	21-Jun-20	0	0	6	8	14
PFM	Improved asset and liability management	Training on cash forecasting	Cash flow forecasts for central government is more accurate and timely	Capacities in the MoF are strengthened	Workshop material	New	19-Apr-21	22-Apr-21	0	0	6	4	10
PFM	Comprehensive, credible, and policy-based budget preparation	Development of the macro-fiscal function (1/2)	A more credible medium-term macro-fiscal framework that supports budget preparation	More credible forecast serve as input to the annual budget process and the budget circular contains medium-term key fiscal aggregates	Workshop material	Cancelled			0	0	9	8	17
PFM	Comprehensive, credible, and policy-based budget preparation	Development of the macro-fiscal function (2/2)	A more credible medium-term macro-fiscal framework that supports budget preparation	More credible forecast serve as input to the annual budget process and the budget circular contains medium-term key fiscal aggregates	Workshop material	Cancelled			0	0	4	8	12
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of the CPI	Data are compiled and disseminated using appropriate statistical techniques	Implement techniques to impute for missing prices and indexes	TA report	New	20-Jul-20	30-Jul-20	0	0	3	0	3

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
Morocco													
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on market risk supervision	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Update risk assessment methodology for market risk	TA report after mission 2	Completed	1-Nov-20	8-Nov-20	0	0	13	8	21
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on market risk supervision	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Update risk assessment methodology for market risk	TA report after mission 2	Completed	1-Feb-21	5-Feb-21	0	0	13	9	22
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of capacity to assess fiscal costs and risks from PPPs	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	FY21: Key fiscal costs and risks arising from PPPs are identified and quantified for some projects	TA report	Completed	26-Oct-20	3-Nov-20	0	0	7	14	21
PFM	Strengthened identification, monitoring, and management of fiscal risks	Fiscal risk management from Public corporations	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Key fiscal risks arising from public corporations and related mitigations actions identified	Workshop material	Completed	8-Mar-21	19-Mar-21	0	0	10	18	28
PFM	Improved asset and liability management	Review of cash management arrangements	Cash flow forecasts for central government is more accurate and timely	An action plan to improve the cost effectiveness of cash management arrangements is available	Workshop material	Cancelled			0	0	4	10	14
REV	Strengthen revenue administration management and governance arrangements	Development of a structure and governance arrangements for sound compliance risk management	Corporate priorities are better managed through effective risk management	Compliance risk management unit and governance arrangements for compliance risk management are in place	TA report	Completed	1-Mar-21	15-Mar-21	0	0	12	10	22
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of services producer price index	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Develop practical aspects of compiling services producer price index (data sources, samples of representative services, monitoring of service prices)	TA report	Completed	21-Sep-20	2-Oct-20	0	0	3	10	13

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days								
							Start	End	CC	HQ	LTX	STX	Total				
Sudan													0	0	100	68	168
BSR	Implementation of risk-based supervision	Capacity development on risk-based supervision	Supervisors have sufficient infrastructure/systems in place to improve credit risk monitoring and strengthen BSR processes	Building block of RBS are developed / updated	TA report	Completed	6-Feb-21	11-Feb-21	0	0	13	8	21				
BSR	Implementation of risk-based supervision	Training (in a workshop format) on risk-based supervision	Supervisors have sufficient infrastructure/systems in place to improve credit risk monitoring and strengthen BSR processes	Training is completed	Workshop material	Cancelled			0	0	13	8	21				
PFM	Strengthen identification, monitoring, and management of fiscal risks	SOE fiscal risk and expanded registry	Central fiscal oversight and analysis of public corporation risks are strengthened	An expanded inventory on SOEs is published on the website; a concept for the management of fiscal risks related to public corporations is available	TA report	Completed	12-Oct-20	19-Oct-20	0	0	18	10	28				
PFM	Improved asset and liability management	Joint HQ-METAC Mission: support treasury by broadening coverage of TSA	Cash flow forecasts for central government is more accurate and timelier	TSA coverage increased	TA report	Completed	8-Mar-21	18-Mar-21	0	0	10	0	10				
PFM	Improve coverage and quality of fiscal reporting	Gaps to achieving consistent monthly reporting on budget execution	Comprehensiveness and quality of fiscal reports is enhanced	A gap assessment on fiscal reporting is available	Workshop material, how-to notes	Cancelled											
REV	Strengthen revenue administration management and governance arrangements	Follow-up on development of compliance risk management function	Corporate priorities are better managed through effective risk management	Identified tax compliance risks are assessed and prioritized	TA report	Completed	10-Aug-20	27-Aug-20	0	0	12	10	22				
REV	Strengthen revenue administration management and governance arrangements	Development of Business Continuity Plan	Corporate priorities are better managed through effective risk management	Business Continuity Plan is developed	TA report	New	31-Aug-20	17-Sep-20	0	0	14	10	24				

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
REV	Strengthen revenue administration management and governance arrangements	Implementation of compliance risk management in the administration of excise duties within Sudan Customs Authority	Corporate priorities are better managed through effective risk management	Implementation of compliance risk management approach is extended to excise duties	TA report	Completed	15-Feb-21	14-Mar-21	0	0	12	10	22
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Develop compilation system for annual national accounts	Source data are adequate for the compilation of macroeconomic statistics	Relative to the baseline, administrative source data are organized as input for regular national accounts estimates for the years following 2014/15	TA report	Completed	16-Aug-20	27-Aug-20	0	0	15	0	15
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Update and revise CPI weights with new data	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	CPI weights updated based on the 2014/15 HBS	TA report	New	18-Oct-20	29-Nov-20	0	0	3	10	13
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Publication of the CPI with revised weights	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	CPI weights updated based on the 2014/15 HBS	TA report	New	19-Mar-21	28-Mar-21	0	0	3	10	13
Tunisia									0	0	39	26	65
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on Basel Pillar 2	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	LCR enforcement, monitoring aspects and ILAAP	TA report	Completed	1-May-20	8-May-20	0	0	8	8	16

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on Basel Pillar 2	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	LCR enforcement, liquidity monitoring aspects and development of NSFR	TA report	Completed	22-Nov-20	29-Nov-20	0	0	13	8	21
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	Key fiscal risks arising from public corporations and related mitigation actions identified	Workshop material	Completed	8-Dec-20	8-Jan-21	0	0	15	0	15
PFM	Comprehensive, credible, and policy-based budget preparation	Development of institutional arrangements and capacity to develop a MTFE	A more credible medium-term macro-fiscal framework that supports budget preparation	A medium-term perspective is included in the budget documentation	Workshop material	Cancelled			0	0	4	10	14
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of sectoral financial accounts and balance sheets	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Improved and coherent tables on flows of financial assets and liabilities for all sectors	TA report	Completed	16-Jun-20	27-Jun-20	0	0	3	10	13
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of the Rest of the world accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Finalize Rest of the World accounts	TA report	Cancelled			0	0	10	10	20
West Bank and Gaza									0	0	20	0	20
BSR	Implementation of risk-based supervision	CD on on-site supervision	Supervisors timely address unsafe and unsound practices or activities that could pose risks to banks or to the banking system	On-site supervision process is aligned to best practices and covers loan classification and provisioning	TA report	Cancelled			0	0	18	16	34

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of input-output tables	New data set	Compilation and publication of input-output tables based on the 2017 SUT	TA report	New	9-Aug-20	13-Aug-20	0	0	10	0	10
STA	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Chain-linking the national accounts	Data are compiled and disseminated using appropriate statistical techniques	Annual overlap technique is applied for chain linking quarterly estimates	TA report	Completed	21-Feb-21	25-Feb-21	0	0	10	0	10
STA	Strengthen compilation and dissemination of external sector statistics for decision making according to the relevant internationally accepted statistical standard	Data collected, and techniques are improved to close other existing data gaps on the BoP and IIP	Internal consistency within a macroeconomic or financial dataset has improved (reduced discrepancies)	Relative to the baseline, data collected and statistics techniques are improved to close other existing data gaps on the BOP and IIP	TA report	Cancelled			0	0	1	15	16
Yemen									0	0	60	35	95
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on prudential framework for Islamic banks	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Action plan and 1 updated regulation	TA report	Completed	10-May-20	15-May-20	0	0	8	8	16
BSR	Implementation of Basel II and III (and Islamic banking) standards	CD on on-site & off-site supervision	Banking legislation and regulations are aligned with Basel II/III requirements (and IFSB for Islamic banking)	Establishing on-site and off-site functions	Workshop material	Completed	30-Aug-20	3-Sep-20	0	0	13	8	21
PFM	Improved budget execution and control	Diagnostic of budget execution and cash management	Budget execution and controls are strengthened	Budget execution reports produced, consistent with budget law	TA report	Completed	31-Aug-20	10-Nov-20	0	0	23	10	33

Sector	Objective	Description	Outcome	Milestones	Output	Status	Date		Person Days				
							Start	End	CC	HQ	LTX	STX	Total
PFM	Improved budget execution and control	Linking projected cash flows to allocations and commitments approval	Budget execution and controls are strengthened	Introduction in MoF of new processes for issuing quarterly allocations and commitments approval	Workshop material	Completed	22-Mar-21	30-Apr-21	0	0	13	9	22
PFM	Improved PFM laws and effective institutions	Diagnostic of PFM systems	The capacity of MoF to plan, implement and sustain PFM reforms is enhanced	An analysis of PFM issues is available	TA report	Cancelled			0	0	10	0	10
STA	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of the CPI	Data are compiled and disseminated using appropriate statistical techniques	Implement techniques to impute for missing prices and indexes	TA report	New	16-Aug-20	27-Aug-20	0	0	3	0	3