

**Work Plan FY 12
May 2011- April 2012**

Areas	Technical Assistance Objective	Activity	Tentative Planning	METAC Funded			HQ Funded P/W	METAC Total Persons Week
				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Regional Activities								
Statistics	Balance of Payments	Reducing asymmetries in bilateral data	2011/11	1	1	0	0	2
		Conversion from BPM5 to BPM6	2012/02	1	1	0	1	2
Banking supervision	Strengthening banking supervision practices	Islamic Banking	2011/07	0.5	0.5	0.5	0	1.5
		Cross border supervision	2011/11	0.5	0.5	0.5	0	1.5
Revenue Administration	Tax Administration	Workshop on compliance & risk management	2011/09	2	0.5	0.5	0	3
		Workshop on organizational trends in tax administration	2012/03	2	0.5	0.5	0	3
Public Financial Management	Improved PFM	Workshop on Internal control-audit	2011/05	0.5	0.5	1	0	2
		Workshop on Accounting issues	2012/03	0.5	0.5	1	0	2
Debt Management and Money Market Development	Strengthening and developing Debt market and Money Market	Developing debt management strategies	2011/06	0.5	0.5	0	1	1
		Islamic Sukuk	2012/02	0.5	0	1	0	1.5
Other								
Regional Activities Total				9	5.5	5	2	19.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Afghanistan								
Statistics	Improving the Consumer Price Index	TA and Training	2012/02	1	0	2	0	3
	Improving BOP statistics	Follow up mission	2012/03	1	1	0	0	2
Banking Supervision	strengthening banking supervision practices	Islamic Banking	2011/06	1	1	1	0	3
		IAS/IFRS	2011/06	1	1	0	0	2
		Basel accord	2011/10	1	1	0	0	2
Revenue Administration	Improve compliance management	Workshop on risk-based audit	2012/01	1	1	1	0	3
	Support reforms	METAC advisor follow-up visit to support implementation of reforms	2011/11	1	1	0	0	2
Public Financial Management	Improved PFM	Follow-up TA mission on financial planning	2011/10	1	0.5	1.5	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Develop a secondary market for central Bank Capital Notes	2011/06	1	1	0	0	2
Afghanistan Total				9	7.5	5.5	0	22

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Egypt								
Statistics	Improving FDI statistics	Validation of FDI survey results	2011/10	1	1	0	0	2
Revenue Administration	FAD diagnostic mission	Participation in HQ diagnostic mission on tax administration	2011/07	0.5	2	0	0	2.5
	Support customs operations	Short term expert visit to support customs	2012/02	1	1	2	0	4
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2011/10	1	2	0	0	3
		Assist with MT fiscal forecasting and top-down budgeting (budget ceilings)	2011/11	1	0.5	2	0	3.5
		Assist with the development of internal controls and audit	2011/11	1	2	0	0	3
Egypt Total				5.5	8.5	4	0	18

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Iraq								
Banking Supervision	strengthening banking supervision practices	Letter of credits	2011/07	1	1	0	0	2
		On-site supervision	2011/09	0.5	0.5	0.5	0	1.5
		off-site supervision	2011/10	0.5	0.5	0.5	0	1.5
Revenue Administration	Support reforms	Participation to remote HQ diagnostic mission on tax administration		0.5	1	0	0	1.5
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2012/02	0	0.5	0	0	0.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Improving Central bank operations including capacity building for T Bills auctions	2011/11	1	1	0	0	2
Iraq Total				3.5	4.5	1	0	9

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Jordan								
Statistics	Improving quarterly national accounts	Improving compilation of QNA and rebasing the accounts	2011/06	1	0	2	0	3
	Improving BOP and IIP statistics	Improving collection and compilation practices for BOP and IIP statistics.	2011/09	1	1	0	0	2
Banking Supervision	strengthening banking supervision practices	BASEL III	2011/07	1	1	0	0	2
		Liquidity risk	2011/09	1	1	0	0	2
		Stress testing	2012/02	1	1	0	0	2
Revenue Administration	Strengthen organization	Review and strengthen structural arrangements of HQ functions	2011/06	1	1	2	0	4
	Improve compliance management	Short term expert visit to strengthen compliance management of financial sector	2011/11	1	1	1.5	0	3.5
Public Financial Management	Improved PFM	Follow-up TA mission on capital expenditures	2011/05	1	0.5	1.5	0	3
	Improved Budget execution	Follow-up mission on CCS and cash management	2011/12	1	2	0	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Debt Management capacity building	2011/08	0.5	1	1	0	2.5
	Strengthening and developing Debt market and Money Market	Capacity building on building, analyzing and evaluating debt strategies	2011/09	0.5	1	1	0	2.5
	Strengthening and developing Debt market and Money Market	Capacity building on development of money and capital markets	2012/03	0.5	1	0	0	1.5
Jordan Total				10.5	11.5	9	0	31

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Areas	Technical Assistance Objective	Activity	Tentative Planning	METAC Funded			HQ Funded P/W	METAC Total Persons Week
				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Lebanon								
Statistics	Compilation of an IIP	Assist the BDL in compiling the first IIP statement	2011/05	1	1	0	0	2
	Improving the Producer Price Index	Reviewing progress and training staff	2011/10	1	0	2	0	3
	Compilation of an IIP	Follow up on compiling the first IIP statement	2011/11	1	1	0	0	2
	Improving consistency of macro-economic statistics	Workshop at the BDL on consistency of macro-economic statistics	2012/01	2	1	1	0	4
Banking Supervision	strengthening banking supervision practices	Mutual funds (established) and structured products (issued)	2011/06	0.5	0	1	0	1.5
		Consumer protection	2011/09	0.5	0	1	0	1.5
		To develop an EWS for the Lebanese financial sector	2011/08	1	0	1	0	2
Revenue Administration	Strengthen organization & prepare for integration	Sort term expert visit to support establishment of integrated HQ functions	2011/05	0.5	1	1.5	0	3
	Improve compliance management	Strengthen compliance management of financial sector in the LTO	2011/11	1	1	1.5	0	3.5
	Support customs operations	Sort term expert visit to support customs	2011/09	1	1	1.5	0	3.5
	Support implementation	METAC advisor follow-up visits		0	1	0	0	1
Public Financial Management	Improved PFM	Assist with improving IFMIS	2011/09	1	0.5	2	0	3.5
	Improved cash management	Assist with cash management and TSA	2012/01	1	0.5	1.5	0	3
Lebanon Total				11.5	8	14	0	33.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Libya								
Statistics	Strengthening the compilation of BOP statistics and initiating compilation of IIP Statistics	Improving BOP components and compiling IIP statistics.	2011/09	1	1	0	0	2
	Improving the CPI and PPI	Review collection and compilation methods for the CPI and PPI	2011/12	1	0	2	0	3
	Strengthening the compilation of BOP statistics and initiating compilation of IIP Statistics	Improving BOP components and compiling IIP statistics.	2012/04	1	1	0	0	2
Banking Supervision	strengthening banking supervision practices	International Accounting Standards	2012/01	0.5	0	1	0	1.5
		Developing Circulars	2012/01	1	1	0	0	2
		Banks licensing and business strategy	2012/02	0.5	0	1	0	1.5
		liquidity risk	2012/03	1	1	0	0	2
Revenue Administration	Support reforms	Follow-up visit to support implementation of revenue administration reforms	2012/02	1	1	0	0	2
Public Financial Management	Improved Budget preparation	To be determined with FAD	2012/04	0	0	0	2	0
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Final implementation of CD auction	2011/10	1	1	2	0	4
		Develop a CD market	2011/11	1	1	1	0	3
		Develop an interbank market and a secondary market for CD	2012/01	1	1	0	0	2
Libya Total				10	8	7	2	25

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Sudan								
Statistics	Improving BOP and IIP statistics	Reviewing implementation of new ITRS	2011/06	1	1	0	0	2
		Validating FDI survey results	2012/01	1	2	0	0	3
Banking Supervision	strengthening banking supervision practices	Islamic banking	2011/05	1	1	1	0	3
		Credit registry	2011/11	0.5	0	2	0	2.5
		IAS/IFRS	2011/12	1	1	0	0	2
		Risk management	2011/12	1	1	0	0	2
Revenue Administration	Improve compliance management	Short term expert visit to strengthen VAT administration including audit skills training	2011/07	1	1	1.5	0	3.5
	Strengthen operations	Review of Business processes in LTO/MTO	2011/06	1	1	1.5	0	3.5
	Strengthen operations	Short term expert visit to support development of TPC	2012/01	1	1	1.5	0	3.5
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2011/06	1	2	0	0	3
	Improved cash management	Assist with cash management and TSA	2011/12	1	0.5	1.5	0	3
	Improved budget preparation	Assist with budget preparation	2012/01	1	2	0	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Strengthening public debt department and its reorganization	2011/05	1	1	0	0	2
		Develop a debt management strategy	2011/10	1	1	0	0	2
		Develop an auction system at CBOS and interbank market	2012/01	1	1	0	0	2
Sudan Total				14.5	16.5	9	0	40

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Syria								
Statistics	Improving BOP and IIP statistics	Improving BOP/IIP statistics (follow up)	2011/05	0.5	0.5	0	0	1
	Improving BOP and IIP statistics	Validating BOP/IIP data for BOPSY	2011/07	0.5	0.5	0	0	1
	Improving the CPI and PPI	Finalizing the revision of the CPI and follow up on the PPI	2011/08	1	0	2	0	3
	Improving BOP and IIP statistics	Reviewing the functioning of the ITRS	2011/10	0.5	0.5	0	0	1
	Improving BOP and IIP statistics	Improving IIP statistics (follow up)	2012/03	0.5	0.5	0	0	1
Banking Supervision	Strengthening banking supervision practices	Operational risk	2011/06	0.5	0	1	0	1.5
		Pillar 2 implementation	2011/07	0.5	1	0	0	1.5
		Developing Circulars	2011/09	1	1	0	0	2
		Pillar 2 implementation	2011/12	0.5	1	0	0	1.5
		Credit registry	2011/10	0.5	0	2	0	2.5
		credit registry	2012/04	0.5	0	2	0	2.5
		Basel II	2012/02	0.5	1	0	0	1.5
Revenue Administration	Prepare for risk-based compliance management in self-assessment	Introduce compliance management strategy and risk-based audit	2011/07	1	0.5	1.5	0	3
	Prepare for risk-based compliance management in self-assessment	Short term expert visit to develop an audit manual	2011/12	1	0.5	1.5	0	3
	Strengthen central database	Short term expert visit to follow-up on BAC implementation	2011/06	0.5	0.5	1	0	2
	Prepare VAT	Short term expert visit to support VAT preparations	2012/03	1	0.5	1.5	0	3
	Support implementation	METAC advisor follow-up visits		0	1	0	0	1

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Public Financial Management	Improved PFM	Assist with Budget integration	2011/05	1	0.5	1.5	0	3
	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2012/03	1	2	0	0	3
	Improved cash management	Assist with developing cash management	2011/11	1	0.5	1.5	0	3
	Improved PFM	Assist with developing fiscal reporting	2012/04	1	2	0	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Further training and assistance on developing a debt management strategy	2011/06	1	1	0	0	2
		Develop a retail debt program	2011/10	1	1	0	0	2
		Develop an interbank market and calculating liquidity position in the market on daily basis	2012/02	1	1	1	0	3
Syria Total				17.5	17	16.5	0	51

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
West Bank & Gaza								
Statistics	Improving BOP and IIP Statistics	Finalizing the production and publication of the first IIP statement	2011/07	1	1	0	0	2
Banking Supervision	strengthening banking supervision practices	Updating call report to comply with IFRS, IAS and Basel II requirements	2011/09	0.5	0	1	0	1.5
		Updating call report to comply with IFRS, IAS and Basel II requirements	2012/04	0.5	0	1	0	1.5
Public Financial Management	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2011/11	1	2	0	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Develop the government securities market and prerequisites	2011/05	2	1	1	0	4
		Capacity building and training for market participants	2011/09	2	1	0	0	3
		Draft MOU between PA and PMA and between PMA and banks	2011/12	1	1	0	0	2

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
		Prepare infrastructure and trading framework for T Bills	2012/02	1	1	0	0	2
West Bank&Gaza Total				9	7	3	0	19
Yemen								
Statistics	Improving BOP and IIP statistics	Improving BOP and IIP statistics	2011/10	1	2	0	0	3
	Finalizing the PPI	Assist the CSO in finalizing and publishing the PPI	2011/11	1	0	2	0	3
	Improving BOP and IIP statistics	Improve compilation of International Trade in Goods and Services, for BOP and NA	2011/12	1	0	1.5	0	2.5
	Improving national accounts	Improving the compilation of national accounts	2012/03	1	0	2	0	3
Banking Supervision	strengthening banking supervision practices	Developing circulars	2012/01	1	1	0	0	2
			2012/03	1	1	0	0	2
Revenue Administration	Strengthen registration & front-office processes	Review front-office business processes in LTO/MTOs	2011/12	0.5	1.5	1.5	0	3.5
Public Financial Management	Improved PFM	Full FAD/METAC mission on PFM assessment	2010/10	1	0.5	2	0	3.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Develop MOF capacity for debt management	2011/10	1	1	1	0	3
		Develop and formulate a debt policy document	2011/11	1	1	1	0	3
		Develop an interbank market	2011/12	1	1	0	0	2
		Develop a secondary market for T bills	2012/04	1	1	1	0	3
Yemen Total				11.5	10	12	0	33.5