

**Work Plan FY 11
May 2010- April 2011**

Appendix III

Areas	Technical Assistance Objective	Activity	Tentative Planning	METAC Funded			HQ Funded P/W	METAC Total Persons Week
				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Regional Activities								
Statistics	Conversion from BPM5 to BPM6	Regional BOP Workshop	Feb-11	1	1	0	0	2
	Data Quality Seminar organized by AITRS	Regional Workshop on Data Quality	2010/05	1	1	0	0	2
	Trade in International Services	Regional BOP Workshop	2011/04	1	1	1	0	3
Banking supervision	strengthening banking supervision practices	Islamic Banking	2010/09	1	0.5	1	0	2.5
		Banking supervision	2011/03	1	0.5	0	0	1.5
Revenue Administration	Modernization of tax administration	Workshop in Beirut on Taxpayer Services	2010/10	1	1	1	0	3
		Workshop in Egypt on modernizing tax administration	2011/03	1	1	1	0	3
		Study tour on Taxpayer Services	2011/04	1	1	1	0	3
Public Financial Management	Improved PFM	Workshop on Fisacl forecasting and Budgeting	2010/06	1	0.5	1	0	2.5
		Study tour on PFM reform	2010/11	1	1	1	0	3
		Workshop on treasury issues	2010/11	0.5	0.5	0.5	0	1.5
Debt Management and Money Market Development	Strengthening and developing Debt Market and Money Market	Workshop on preparing debt strategy	2011/02	1	0	2	0	3
		Islamic Sukuk	2011/04	1	0	2	0	3
Other	Joint seminar between METAC and INS	Macroeconomic management and fiscal policy issues	2010/12	0	0	1	0	1
Regional Activities Total				12.5	9	12.5	0	34

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Afghanistan								
Banking Supervision	Banking Supervision	Risk management	2010/06	0.5	1	1.5	0	3
		Islamic Banking	2010/09	0.5	0	1	0	1.5
		Training and developing simple models to measure credit, market and operational risk	2010/10	1	1	1	0	3
Revenue Administration	Support to revenue administration modernization	Workshop to senior tax officials on tax administration modernization strategy	2011/03	1	1	1	0	3
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2010/08	1	1	2	0	4
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Monetary instruments, liquidity forecasting, forecasting of monetary aggregates	2010/11	1	1	2	0	4
		Capital market development/development of secondary market for central bank notes TA on issuance of treasury bills	2011/01	0.5	1	2	0	3.5
Afghanistan Total				5.5	6	10.5	0	22

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Egypt								
Statistics	Improving BOP and Development of FDI Statistics	Assist in planning for full-scale FDI Survey and work with the CBE on ROSC outstanding issues	2010/05	1	0	1	0	2
		Assist in planning for full-scale FDI Survey and work with the CBE on ROSC outstanding issues	2010/05	1	1	0	0	2
		Assist in planning for full-scale FDI Survey and work with the CBE on ROSC outstanding issues	2010/11	1	0	2	0	3
Revenue Administration	HQ diagnostic mission on tax administration	HQ diagnostic mission on tax administration	2010/11	0	0	0	6	0
	Support to tax administration modernization	METAC advisor visit in conjunction with HQ mission	2010/11	1	1	0	0	2
		Short term expert visit (1/2) to support tax administration (proposed: review compliance management, risk-based audit planning and implementation)		0	0	0	2	0
		Short term expert visit (2/2) to support tax administration (area to be defined)		0	0	0	2	0
	Support to customs administration modernization	Short term expert visit to assess status of customs administration	2011/01	1	0	2	0	3
		METAC short term installation visit: customs	2011/01	0	1	0	0	1
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2010/08	1	1	1	0	3
		Assist with fiscal forecasting and top-down budgeting (budget ceilings)	2011/02	1	0.5	1	0	2.5
		Assist with the development of internal controls and audit	2010/12	1	0.5	0.5	0	2
Debt Management and Money Market development	Strengthening and developing Debt market and Money Market	Assess the needs for debt management and money market development	2010/06	1	1	0	0	2
Egypt Total				9	6	7.5	10	22.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Iraq								
Banking Supervision	Strengthening Banking Supervision practices	Training on new developed regulations and call reports	2010/09	0.5	1	0	0	1.5
		training course on letters of credits	2010/07	0.5	0.5	1	0	2
		develop an off-site supervision report	2010/08	1	1	0	0	2
Revenue Administration	Support to tax administration modernization	Workshop to senior tax officials on fundamentals of tax administration modernization strategy	2011/01	1	1	1	0	3
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2010/11	1	0.5	0	0	1.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Improving the auction mechanism of bills	2011/04	0.5	1	1	0	2.5
Iraq Total				4.5	5	3	0	12.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Jordan								
Statistics	Improvign BOP and IIP compilation practices	Assist in improving BOP and IIP Statistics	2010/12	1	2	0	0	3
	Improving Quarterly National Accounts Statistics	Improving quarterly national accounts staitisces	2010/09	1	0	2	0	3
Banking Supervision	Strengthening banking supervision practices	Training on Islamic financial transactions	2010/10	0.5	1	1	0	2.5
		Implementaion of BASEL II	2011/04	0.5	1	1	0	2.5
Revenue Administration	Support to tax administration modernization	Short term expert to strengthen collection operations&arrears management	2010/07	1	0	2	0	3
		METAC short term installation visit: collection operatins&arrears management	2010/07	0	1	0	0	1
Public Financial Management	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2010/10	1	1	1	0	3
		Follow-up mission on CCS and cash management	2011/01	1	0.5	1	0	2.5
		Follow-up mission on MTEF	2011/04	1	0.5	1	0	2.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Follow-up on Debt Management and financial Market Development capital market development	2010/12	1	1	0	0	2
		Support the design of a debt strategy	2011/02	1	0	2	0	3
Jordan Total				9	8	11	0	28

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Lebanon								
Statistics	Improving BOP and IIP Statistics	Improving BOP componentes and compiling IIP statistics.	2010/10	1	1	0	0	2
		Improving BOP componentes and compiling IIP statistics.	2011/04	1	1	0	0	2
	Compiling PPI Statistics	Assist Lebanon in collecting source data and compiling PPI statistics	2010/06	1	0	2	0	3
	Training on consistency on Macro Economic Statistics	Provide training on the link between macroeconomic statistics	2010/06	1	0	1	0	2
Banking Supervision	Strengthening Banking Supervision practices	Mutual funds and structured products	2010/09	0.5	0.5	1	0	2
		Develop an EWS	2010/07	0.5	0.5	1	0	2
		Develop an EWS	2010/11	0.5	0.5	1	0	2
Revenue Administration	Support to tax administration modernization	Short term expert visit to strengthen collection operations & arrears management	2010/08	1	0	2	0	3
		Short term expert visit to support restructuring & integration: integration plan, functional statements	2011/02	1	0	2	0	3
		METAC advisor follow-up / short term expert installation visits		0	2	0	0	2
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2010/09	1	1.5	2	0	4.5
		To be determined after Full FAD mission	2011/04	0.5	0.5	1	0	2
	Improved cash management	Assist with cash management and TSA	2010/12	0.5	0.5	1	0	2
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Debt Strategy	2010/05	0.5	1	0	0	1.5
		Assess the needs for debt management and money market development	2010/05	1	1	0	0	2
Central Banking	International Bank Account Numbering (IBAN)	Final mission	Jun-10	0	0	1	0	1
Lebanon Total				11	10	15	0	36

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Libya								
Statistics	Strengthening the compilation of BOP statistics and initiating compilation of IIP Statistics	Improving BOP componentes and compiling IIP statistics.	2010/10	1	2	0	0	3
		Improving BOP componentes and compiling IIP statistics.	2011/03	1	2	0	0	3
Banking Supervision	Strengthening Banking Supervision practices	on-site training on inspection manual	2010/05	0.5	0	2	0	2.5
		on-site training on inspection manual	2011/02	0.5	0	2	0	2.5
		follow up mission	2010/10	1	1	0	0	2
		follow up mission	2011/02	1	1	0	0	2
Revenue Administration	Support to tax administration modernization	METAC advisor follow-up visit to assess progress in implementing the reforms: HQ structure, Establishment of LTO and MTOs.	2010/07	1	1	0	0	2
		Short term expert visit to strengthen the LTO and MTO operations	2011/04	1	0	2	0	3
		METAC advisor short term expert installation visit: strengthening the LTO and MTOs operations	2011/04	0	1	0	0	1
Public Financial Management	Improved PFM	Full FAD / METAC mission on PFM assessment	2010/07	1	1	2	0	4
		To be determined after full FAD mission (TSA ?)	2010/12	1	0.5	2	0	3.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Assess the needs for debt management and money market development	2010/06	1	1	0	0	2
		Develop interbank and secondary markets	2010/09	1	1	1	0	3
		Primary market for issuing CDs, Auction System for CD	2010/10	0.5	0.5	1	0	2
Libya Total				11.5	12	12	0	35.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Sudan								
Statistics	Improving BOP and IIP Statistics and provide training	Improving BOP componentes and compiling IIP statistics and provide training.	2010/10	1	2	0	0	3
		Follow up mission (focus on FDI)	2011/04	1	2	0	0	3
Banking Supervision	Strengthening Banking Supervision practices	Training course on Islamic banking	2011/03	2	1	1	0	4
		Follow up mission on the implementation of the credit registry	2010/06	0.5	0	2	0	2.5
		Follow up mission on the implementation of the credit registry	2010/12	0.5	0	2	0	2.5
Revenue Administration	Support to tax administration modernization	short term expert visit to assess progress in implementing the information technology strategy	2010/06	1	0	2	0	3
		METAC short term installation visit: IT strategy	2010/06	0	1	0	0	1
		Short term expert visit to strengthen audit techniques and implementation of self-assessment specially in the LTO (with on-site workshop)	2010/12	1	0	2	0	3
		METAC short term installation visit: strengthening audit techniques	2010/12	0	1	0	0	1
		Short term expert visit to review front office business processes in LTO/MTOs, specially registration and tax returns filing	2011/02	1	1	1	0	3
Public Financial Management	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2010/12	1	0.5	1	0	2.5
		Assist with budget preparation	2010/12	1	0.5	1	0	2.5
	Improved Cash Management	Assist with cash management and TSA	2010/05	1	0.5	1	0	2.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Assess the needs for debt management and money market development	2010/07	1	1	0	0	2
		Development of efficient monetary markets and instruments	2011/03	1	0.5	1	0	2.5
Sudan Total				13	11	14	0	38

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Syria								
Statistics	Strengthening the compilation of BOP, IIP, and External Debt Statistics	Review of ITRS, CDIS preparation, and follow up remittances	2010/06	1	1	0	0	2
		Review of ITRS, CDIS preparation, and follow up remittances	2010/06	1	0	2	0	3
		Follow up	2010/10	1	1	0	0	2
		Follow up	2011/04	1	1	0	0	2
	Reviewing current CPI compilation practices and prepare the stage for PPI	Review collection and compilation methods for producing a CPI and provide advise regarding	2010/11	1	0	2	0	3
Banking Supervision	Strengthening Banking Supervision practices	Develop manual on small and micro finance institutions, measure its risks and evaluate its performance	2010/08	0.5	0	1	0	1.5
		Training course on IAS and IFRS	2010/07	0.5	1	1	0	2.5
		Ensuring the conforming between BASEL committee and banking supervision legislations and laws	2010/10	1	1	0	0	2
		Preparing a controlling draft on the work of external auditor	2011/02	1	1	0	0	2
		Follow up mission on the implementation of BASEL II	2011/04	1	1	0	0	2
		Follow up mission on the implementation of BASEL II	2010/05	1	1	0	0	2
Revenue Administration	Support to tax administration modernization	Short term expert visit to support implementation of self-assessment	2010/10	1	0	1	0	2
		Short term expert visit to strengthen the TIN implementation including the business activity code (ISIC)	2010/06	1	0	2	0	3
		Short term expert visit to support establishment of MTOs, including the implementation of the	2010/10	1	1	1	0	3
		Short term expert visit to support preparations for VAT	2010/11	1	0	1	0	2
		METAC advisor follow-up / short term expert installation visits		0	3	0	0	3
		Short term expert visit to support tax administration (proposed: assist in compliance	2010/10	0	0	0	2	0
		Short term expert visit to support customs administration (area to be defined)	2010/10	0	0	0	2	0

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Public Financial Management	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2010/12	1	1	1	0	3
		Assist with Budget integration	2010/06	0.5	0.5	1	0	2
		Assist with Budget integration	2011/02	0.5	0.5	1	0	2
		Assist with cash management and TSA	2011/03	0.5	0.5	2	0	3
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Assess the needs for debt management and money market development	2010/05	1	1	0	0	2
		Develop a government security market	2010/07	1	1	2	0	4
		Develop formal debt strategy, Produce regular reporting on the size and composition of debt	2010/12	1	1	3	0	5
Syria Total				19.5	17.5	21	4	58

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
West Bank & Gaza								
Statistics	Conference to discuss Palestine Statistical Master Plan	Review Foreign Investment Survey and assist in finalziing IIP data	2010/12	1	0	2	0	3
	Strengthening the compilation of balance of payments/IIP	Review Foreign Investment Survey and assist in finalziing IIP data	2010/12	1	1	0	0	2
Banking Supervision	strengthening banking supervision practices	Follow up mission on the implementation of the credit registry	2010/05	0.5	0	2	0	2.5
		Follow up mission on the implementation of the credit registry	2010/11	0.5	0	2	0	2.5
		Updating call report to comply with IFRS, IAS and Basel II requirements	2011/03	0.5	0	1	0	1.5
Revenue Administration	HQ diagnostic mission on tax administration	visit to support tax administration	2010/06	0	0	0	6	0
	Support to tax administration modernization	Short term expert visit (1/3) to support tax administration (area to be defined)	2010/08	0	0	0	2	0
		Short term expert visit (2/3) to support tax administration (area to be defined)	2010/12	0	0	0	2	0
		Short term expert visit (3/3) to support tax administration (area to be defined)	2011/3	0	0	0	2	0
Public Financial Management	Improved PFM	FAD / METAC follow-up mission on PFM assessment	2011/03	0.5	1	1	0	2.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Assess the needs for Debt management	2010/07	1	1	0	0	2
		Legal, Operational Aspects, Internal Procedures (registrar, accounting,IT)	2010/11	1	0	2	0	3
		General aspects of issuing CD	2010/08	0.5	1	0	0	1.5
West Bank&Gaza Total				6.5	4	10	12	20.5

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				Resident Advisor (Beirut)	Resident Advisor (mission)	ST Expert		
Yemen								
Statistics	Strengthening the compilation of balance of payments	Improving collection and compilation practices for BOP and IIP statistics.	2010/09	1	1	0	0	2
		Improving collection and compilation practices for BOP and IIP statistics.	2010/09	1	0	2	0	3
		Improving collection and compilation practices for BOP and IIP statistics.	2011/04	1	0	1	0	2
	Improve CPI Compilation Practices	Compiling PPI	2011/02	1	0	2	0	3
Banking Supervision	Strengthening Banking Supervision practices	ON-the job training on inspection manual	2010/06	0.5	0	2	0	2.5
		Development of new circulars	2011/02	1	1	0	0	2
		ON-the job training on inspection manual	2010/10	0.5	0	2	0	2.5
Revenue Administration	Support to tax administration modernization	METAC advisor follow-up visit to assess progress in implementing the reforms	2010/05	1	1	0	0	2
		Short term expert visit to strengthen the LTO and MTO operations	2010/09	1	0	2	0	3
		METAC advisor short term expert installation visit	2010/09	0	1	0	0	1
Public Financial Management	Improved PFM	Full FAD/METAC mission on PFM assessment	2010/10	1	0.5	2	0	3.5
	Improved cash management	To be determined after Full FAD mission (Treasury)	2011/01	1	0.5	1	0	2.5
Debt management and Money Market development	Strengthening and developing Debt market and Money Market	Review of monetary framework and central bank instruments/Money and Exchange Regimes	2010/06	0.5	1	1	0	2.5
		Developing intrabank Market/capital market development	2010/09	1	1	1	0	3
		Assess the needs for debt management and money market development	2010/10	1	1	0	0	2
Yemen Total				12.5	8	16	0	36.5
Total P/Week				114.5	96.5	132.5	26	343.5